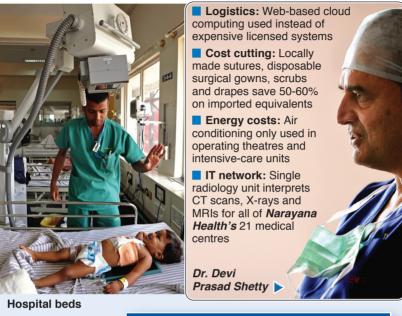
Frugal innovation cuts healthcare costs

At the Narayana Hrudayalaya Cardiac Hospital in Bangalore, Devi Shetty and his fellow cardiologists perform coronary bypass surgery - a procedure that can cost over \$106,000 in the U.S. - for as little as \$1,580



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Average U.S. hospital	160	

Capital cost per bed

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Narayana Hrudayala	va e	\$29,000

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Annual pay of cardiac surgeon

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Narayana Hrudayalaya		\$110,000-\$240,000

Average U.S. hospital	\$360,000-\$522,875
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Operations (per surgeon per week)

Narayana Hrudayalaya	12-18*	
Average U.S. hospital	5-10 *Six-day wee	ek

Sources: Narayana Health, Bloomberg, American Heart Association, American Hospital Association Pictures: Manjunath Kiran/AFP/Getty Images) © GRAPHIC NEWS