## Renault-Nissan emerges as global giant

The 12-vear-old Renault-Nissan Alliance had a record year in 2010 with more than 7.2 million vehicles sold worldwide. Renault-Nissan is now the world's third-largest automaker after Toyota and General Motors



Renault owns 44.3% stake in Nissan

Nissan owns 15% of Renault 50% share

DACIA

NISSAN 50% share RENAUIT NISSAN Yokohama, Japan

Boulogne-Billancourt, France Workforce: 121,420

□38.97 billion

2010

2007

2006

2005

2000

1999

Renault sales Revenue (2010 est.)

2,625,796

2,484,472

2.433.372

2,534,691



4.080.588

3,358,413

3,597,748



5,667,601

Workforce: 151,690 Nissan sales Revenue (2010 est.)

Vehicle sales (since 1999 partnership)

¥ 8.77 trillion (□78bn) 7.276.398\* \*Includes sales of 570.014 Lada

2,309,188 2009 2.382.230 2008

3,708,074 6.090.304 3,675,574 6,160,046 3,477,799 5.911.171

> 6,132,439 5,785,231

2,489,401 3.295.830 2004 2003 2,388,958 2,968,357 5,357,315

2002 2.403.975 2,735,530 5.139.505 2,413,038 2,580,351 4,993,389 2001

> 2.356.833 2,632,876 2,386,554 2,513,681

4.989.709 4,882,235 **Top 10** Renault-Nissan

Alliance markets

vehicles

China 1,038,343 U.S. 908,570 France 803.336 Russia 699.416 647,864 Japan Germany 232,661 UK 209.812

201,498 Italy Brazil 196,073 Mexico 207.564