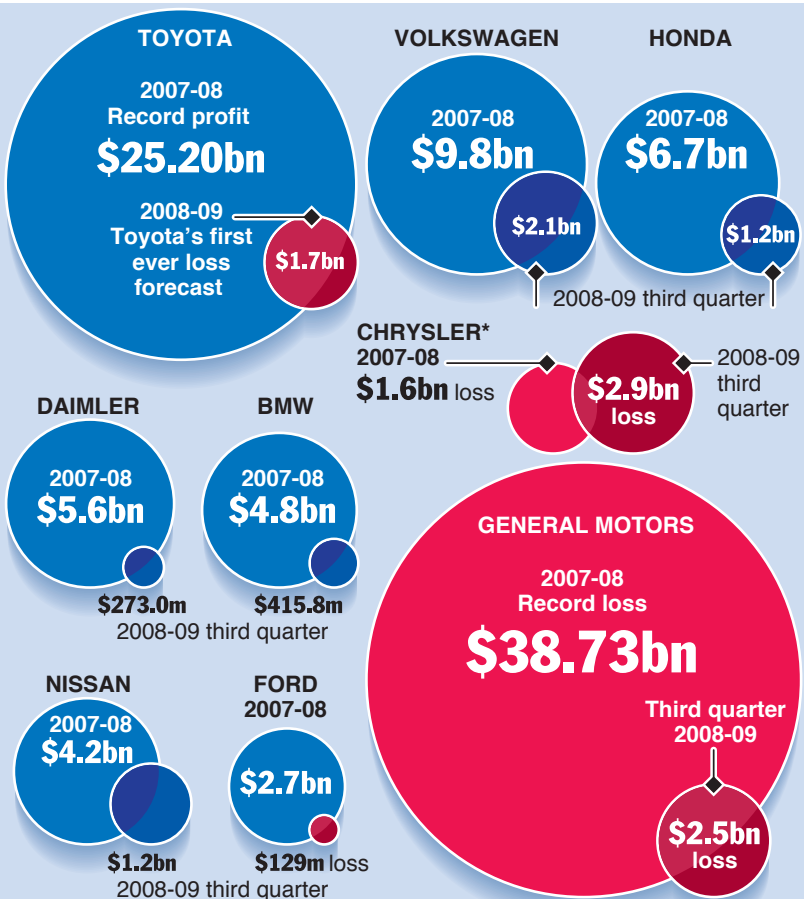


# Carmakers' changing profitability

U.S. automakers have been thrown a temporary \$17.4 billion lifeline under the Troubled Asset Relief Programme (TARP), while Japanese and European carmakers struggle to carve out an operating profit as the global economic crisis hits even the world's most successful companies



\* Industry estimates – Chrysler was acquired from Daimler by private equity firm Cerberus in August 2007

Source: Motor industry reports

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